Summary Results of Confidential Evaluation of Board Performance

| Criteria | Agree | Somewhat Agree | Somewhat Disagree | Disagree |
|---|-------|-------------------|----------------------|----------|
| | # | # | # | # |
| Board members have a shared understanding | 7 | | | |
| of the mission and purpose of the Authority. | | | | |
| The policies, practices and decisions of the | 7 | | | |
| Board are always consistent with this mission. | | | | |
| Board members comprehend their role and | 7 | | | |
| fiduciary responsibilities and hold themselves | 3 | | | |
| and each other to these principles. | | | | |
| The Board has adopted policies, by-laws, and | 7 | | | |
| practices for the effective governance, | | | | |
| management and operations of the Authority | | | | |
| and reviews these annually. The Board sets clear and measurable | 7 | | | |
| | 1 | | | |
| performance goals for the Authority that | | | | |
| contribute to accomplishing its mission. | 7 | | | |
| The decisions made by Board members are | 1 | | | |
| arrived at through independent judgment and | | | | |
| deliberation, free of political influence or self- interest. | | | | |
| Individual Board members communicate | 7 | | | |
| | 1 | | | |
| effectively with executive staff so as to be well | | | | |
| informed on the status of all important issues. | 7 | | | |
| Board members are knowledgeable about the | 1 | | | |
| Authority's programs, financial statements, reporting requirements, and other transactions. | | | | |
| The Board meets to review and approve all | 7 | | | |
| documents and reports prior to public release | 1 | | | |
| and is confident that the information being | | | | |
| presented is accurate and complete. | | | | |
| The Board knows the statutory obligations of | 7 | | | |
| the Authority and if the Authority is in | r - | | | |
| compliance with state law. | | | | |
| Board and committee meetings facilitate open, | 7 | | | |
| deliberate and thorough discussion, and the | • | 31 | | |
| active participation of members. | | | | |
| Board members have sufficient opportunity to | 7 | | | |
| research, discuss, question and prepare before | | | | |
| decisions are made and votes taken. | | | | |
| Individual Board members feel empowered to | 7 | | | |
| delay votes, defer agenda items, or table | | | | |
| actions if they feel additional information or | | | | |
| discussion is required. | | | | |
| The Board exercises appropriate oversight of | 7 | | | |
| the CEO and other executive staff, including | ~ | | | |
| setting performance expectations and | | | | |
| reviewing performance annually. | | | | |
| The Board has identified the areas of most risk | 7 | | | |
| to the Authority and works with management to | | | | |
| implement risk mitigation strategies before | | | | |
| problems occur. | | | | |
| Board members demonstrate leadership and | 7 | | | |
| vision and work respectfully with each other. | | | | |

Name of Authority: County of Cattaraugus Industrial Development Agency

Date Completed: _ October 15, 2024

Summary Results of Confidential Evaluation of Board Performance

| Criteria | Agree | Somewhat Agree | Somewhat Disagree | Disagree |
|---|-------|-------------------|----------------------|----------|
| | # | # | # | # |
| Board members have a shared understanding | 7 | | | |
| of the mission and purpose of the Authority. | | | | |
| The policies, practices and decisions of the | 7 | | | |
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| Board members comprehend their role and | 7 | | | |
| fiduciary responsibilities and hold themselves | | | | |
| and each other to these principles. The Board has adopted policies, by-laws, and | 7 | | | |
| practices for the effective governance, | 1 | | | |
| management and operations of the Authority | | | | |
| and reviews these annually. | | | | |
| The Board sets clear and measurable | 7 | | | |
| performance goals for the Authority that | 1 | | | |
| contribute to accomplishing its mission. | | | | |
| The decisions made by Board members are | 7 | | | |
| arrived at through independent judgment and | L L | | | |
| deliberation, free of political influence or self- | | | | |
| interest. | | | | |
| Individual Board members communicate | 7 | | | |
| effectively with executive staff so as to be well | ' | | | |
| informed on the status of all important issues. | | | | |
| Board members are knowledgeable about the | 7 | | | |
| Authority's programs, financial statements, | | | | |
| reporting requirements, and other transactions. | | | | |
| The Board meets to review and approve all | 7 | | | |
| documents and reports prior to public release | 75 | | | |
| and is confident that the information being | | | | |
| presented is accurate and complete. | | | | |
| The Board knows the statutory obligations of | 7 | | | |
| the Authority and if the Authority is in | | | | |
| compliance with state law. | | | | |
| Board and committee meetings facilitate open, | 7 | | | |
| deliberate and thorough discussion, and the | | | | |
| active participation of members. | | | | |
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| to the Authority and works with management to | | | | |
| implement risk mitigation strategies before | | | | |
| problems occur. | 7 | | | |
| Board members demonstrate leadership and | 7. | | | |
| vision and work respectfully with each other. | | | | _ |

Name of Authority: County of Cattaraugus County Capital Resource Corporation

Date Completed: _ October 15, 2024